



The Role of APIs in Digital Transformation

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The Role of APIs in Digital Transformation

Digital transformation – a business perspective

IT Innovations driving change

Digital transformation – a technical perspective

The role of APIs

Summary, best practices

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Questions, problems, ideas and rivals prompt digital transformation



What is digital transformation?

Uses IT innovations to effect business outcomes, create new markets, enable competitive advantage.

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So what! What's different now?

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No barrier to entry

Amazon EC2 Pricing

Pay only for what you use. There is no minimum fee. Estimate your monthly bill using [AWS Simple Monthly Calculator](#). The prices listed are based on the Region in which your instance is running. For a detailed comparison between On-Demand Instances, Reserved Instances and Spot Instances, see [Amazon EC2 Instance Purchasing Options](#).

Free Tier*

As part of [AWS's Free Tier](#), new AWS customers can get started with Amazon EC2 for free. Upon sign-up, new AWS customers receive the following EC2 services each month for one year:

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- 15 GB of bandwidth out aggregated across all AWS services
- 1 GB of Regional Data Transfer

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Behaviors constantly modify



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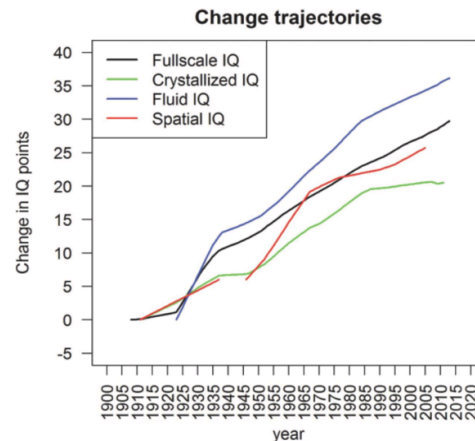
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People are getting smarter



In a comprehensive study of the Flynn effect, Jakob Pietschnig and Martin Voracek looked at 271 independent samples comprising 3,987,892 participants covering a time span of 105 years (1909–2013).¹ They find evidence to support the claim that IQ has been increasing substantially over time.² The paper discusses several explanations for the observed increases, namely education, exposure to technology and nutrition.

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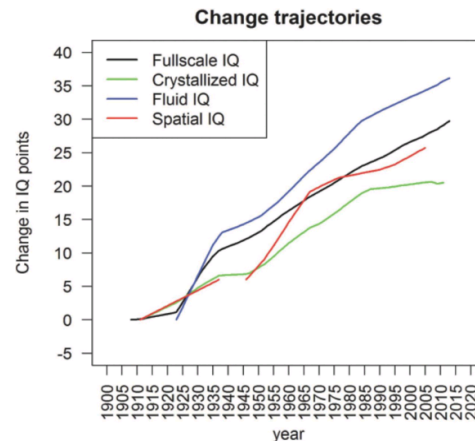
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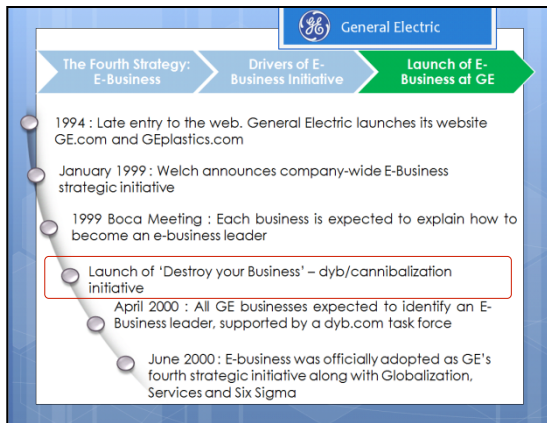


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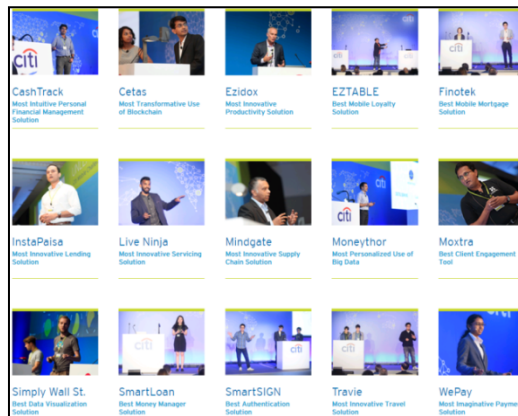
Anything can happen! It's unpredictable! BUT...
"The best way to predict the future is to invent it!"

So what do you do?

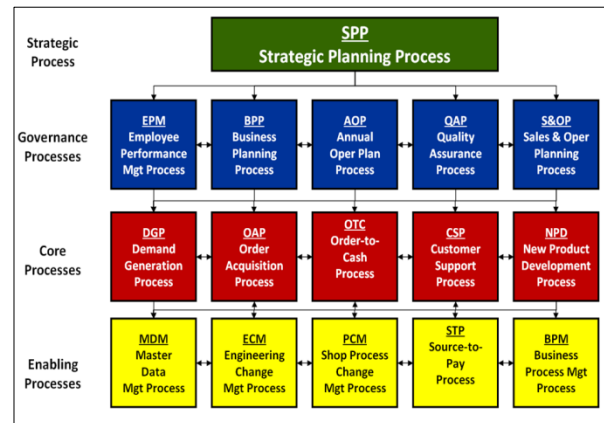
Destroy Your Business



Crowd Source



Process Improvement

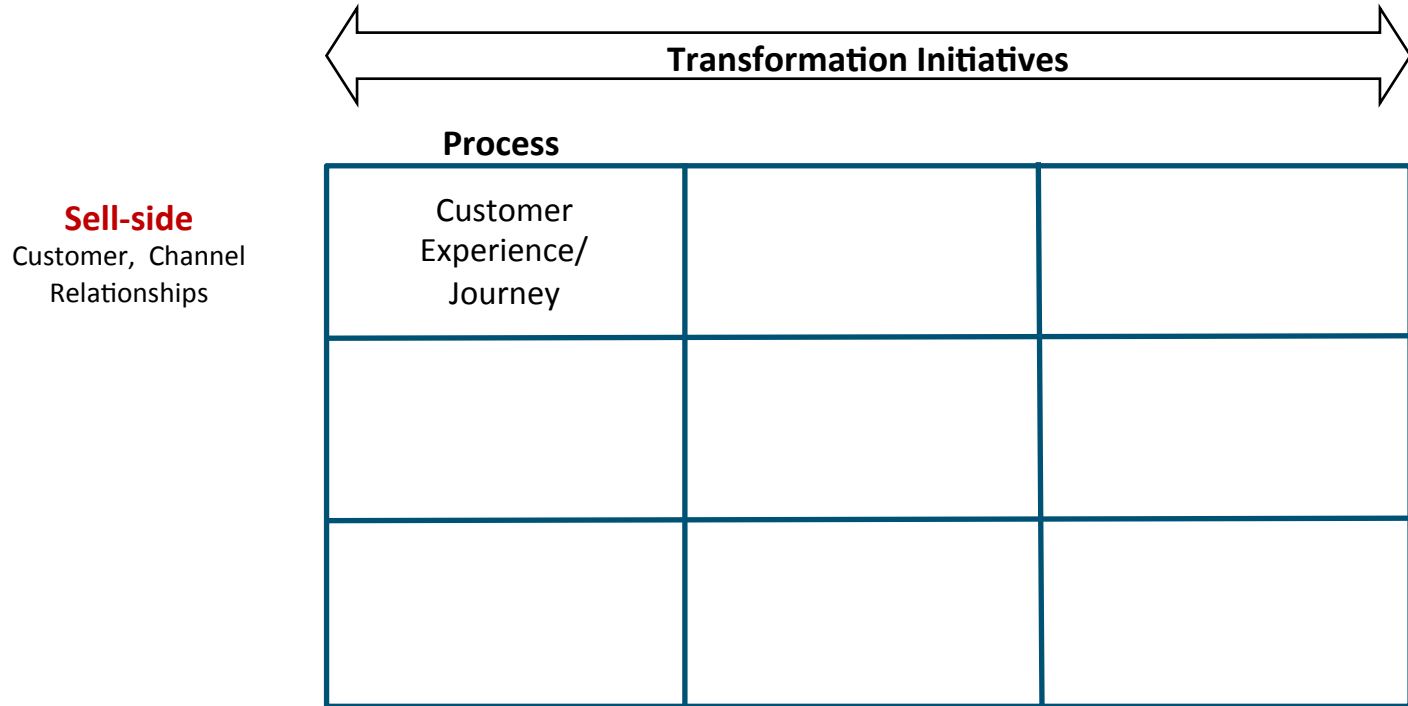


Source: Sloan Valve

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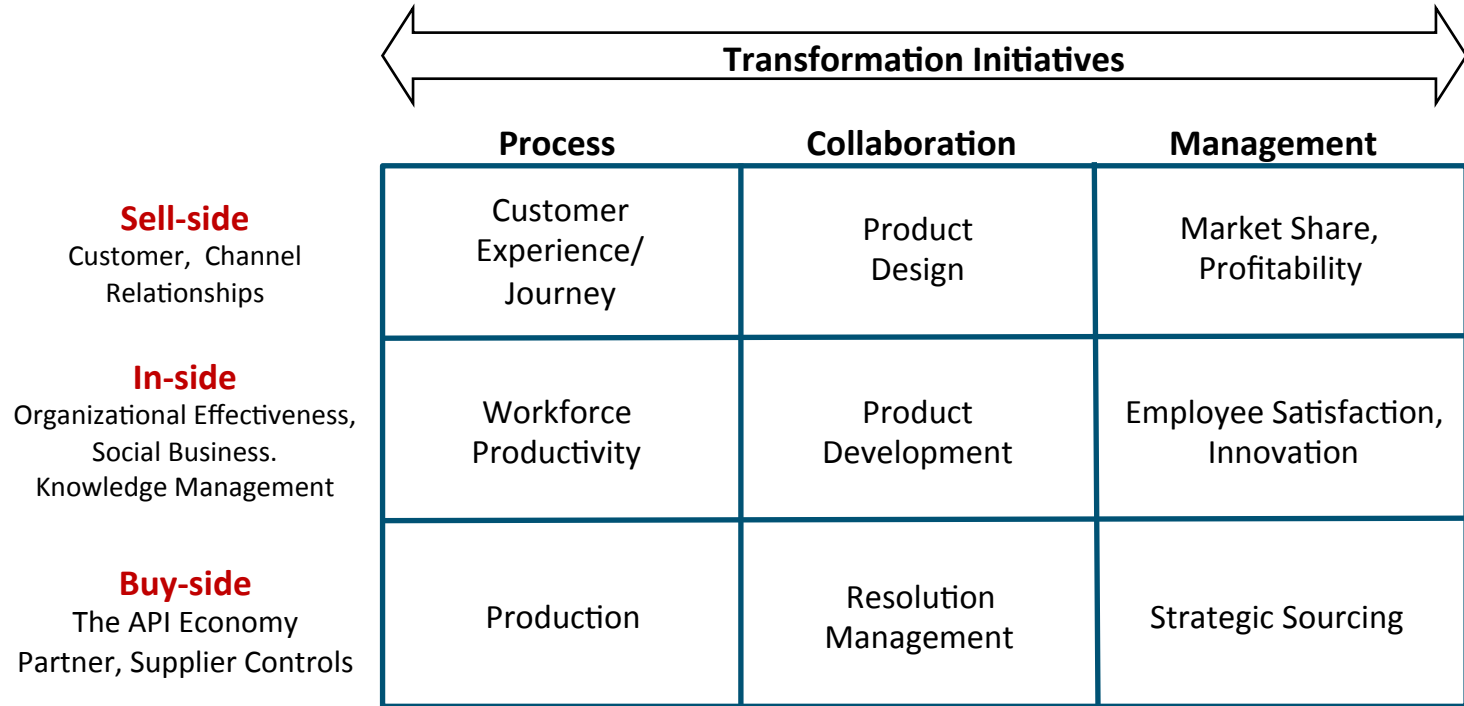
Focus on HOW!



What is digital transformation?

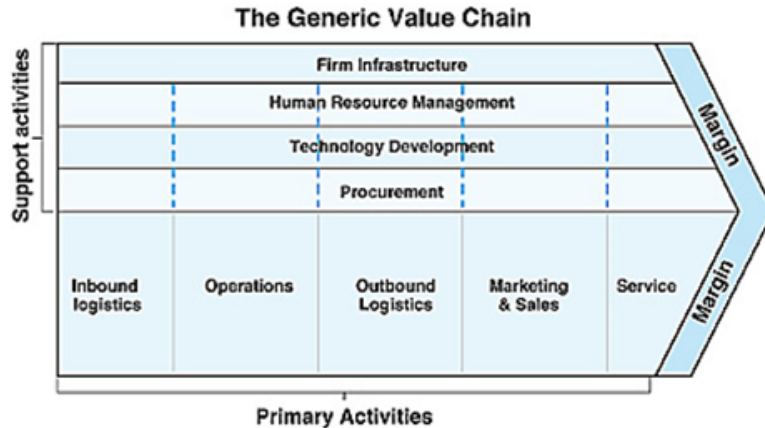
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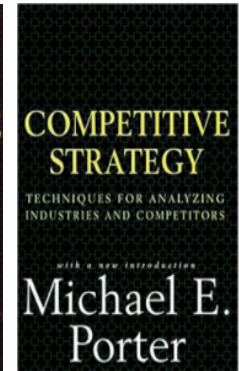
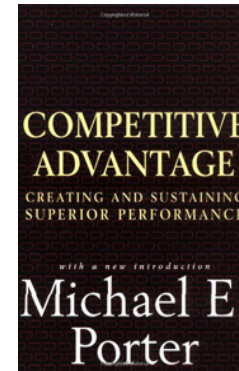


'How' means creating competitive advantage using competitive strategy

*“A systematic way of **examining all the activities** a firm performs **and how they interact** is necessary for analyzing the source of **competitive advantage**.”*



Competitive strategy is doing the same things as rival but differently, and/or doing different things = HOW...



Source: Michael Porter

'Strategy' means rethinking how you do 'things' in your business model










The Business Model Canvas

Designed for:

Designed by:

One:

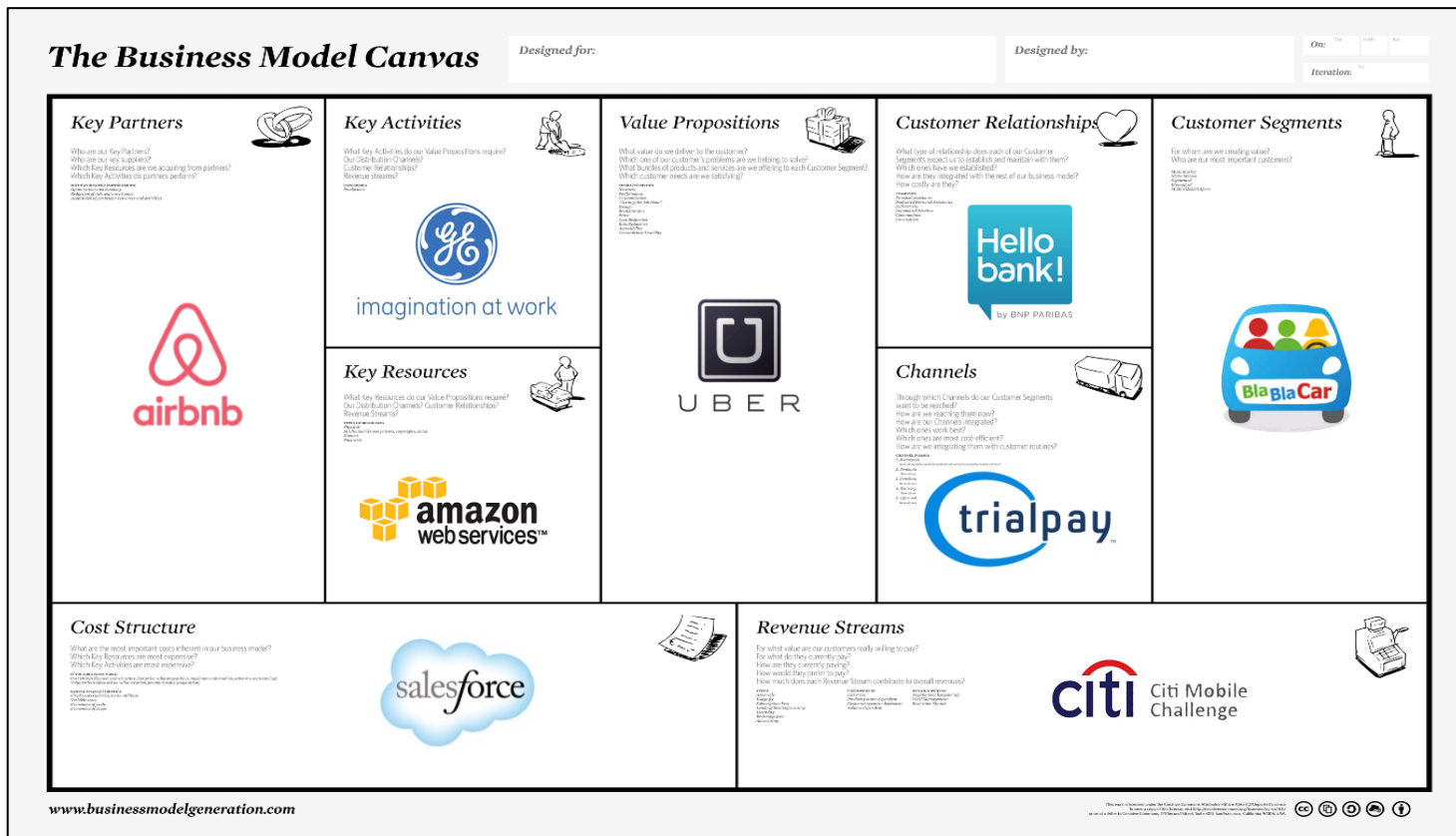
Iteration:

<h3>Key Partners</h3>  <p>Who are our Key Partners? Who are our key suppliers? Which Key Resources are we acquiring from partners? Which Key Activities do partners perform? <small> • Reduce costs • Increase sales • Access new markets • Develop new products • Improve customer service </small> </p>	<h3>Key Activities</h3>  <p>What Key Activities do our Value Propositions require? Our Distribution Channels? Customer Relationships? Revenue streams? <small> • Production • Logistics • Distribution • Sales • Service • Support </small> </p>	<h3>Value Propositions</h3>  <p>What value do we deliver to the customer? Which one of our customer's problems are we helping to solve? What bundles of products and services are we offering to each Customer Segment? Which customer needs are we satisfying? <small> • Newness • Performance • Customization • Price • Convenience • Design • Location • Service • Status • Risk Reduction </small> </p>	<h3>Customer Relationships</h3>  <p>What type of relationship do each of our Customer Segments expect us to establish and maintain with them? Which ones have we established? How are they integrated with the rest of our business model? How costly are they? <small> • Personalized • Self-Service • Automated • Community • Co-Creation • Partnerships </small> </p>	<h3>Customer Segments</h3>  <p>For whom are we creating value? Who are our most important customers? <small> • Mass • Niche • Segments • Markets • Niches </small> </p>
<h3>Key Resources</h3>  <p>What Key Resources do our Value Propositions require? Our Distribution Channels? Customer Relationships? Revenue Streams? <small> • Physical • Intellectual • Financial • Human • Channels </small> </p>		<h3>Channels</h3>  <p>Through which Channels do our Customer Segments want to be reached? How are we reaching them now? How are our Channels integrated? Which ones work best? Which ones are most cost-efficient? How are we integrating them with customer routines? <small> • Direct • Indirect • Partners • Intermediaries • Resellers • Distributors • Retailers • Wholesalers • Agents • Brokers • Consultants • Suppliers • Customers • Competitors • Complementors </small> </p>		
<h3>Cost Structure</h3>  <p>What are the most important costs inherent in our business model? Which Key Resources are most expensive? Which Key Activities are most expensive? <small> • Variable Costs • Fixed Costs • Semi-Variable Costs • Overhead Costs • Infrastructure Costs • Marketing Costs • Research and Development Costs • Distribution Costs • Service Costs • Support Costs </small> </p>		<h3>Revenue Streams</h3>  <p>For what value are our customers really willing to pay? For what do they currently pay? How are they currently paying? How would they prefer to pay? How much does each Revenue Stream contribute to overall revenues? <small> • Transaction Fees • Subscription Fees • Commission Fees • License Fees • Royalty Fees • Advertising Fees • Service Fees • Support Fees • Consulting Fees • Training Fees • Distribution Fees • Logistics Fees • Shipping Fees • Insurance Fees • Tax Fees • Legal Fees • Accounting Fees • Marketing Fees • Research and Development Fees • Infrastructure Fees • Marketing Fees • Research and Development Fees • Infrastructure Fees </small> </p>		

www.businessmodelgeneration.com

Source: Business Model Generation, 2010: Alexander Osterwalder and Yves Pigneur

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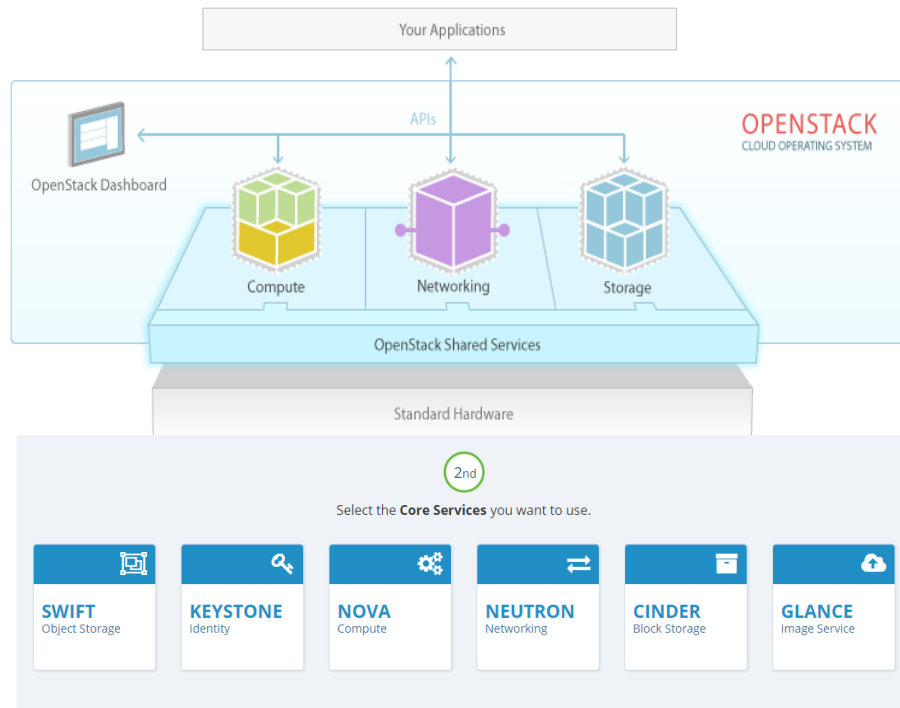
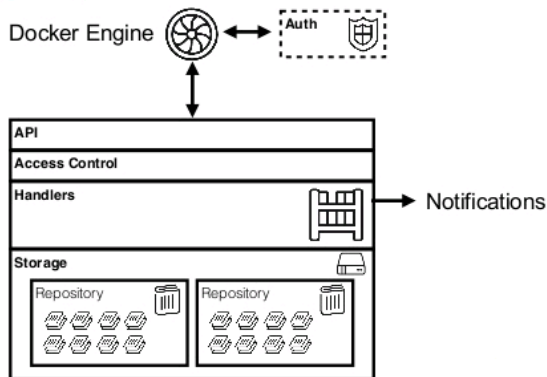
451 Research



Innovations driving change: the not so obvious

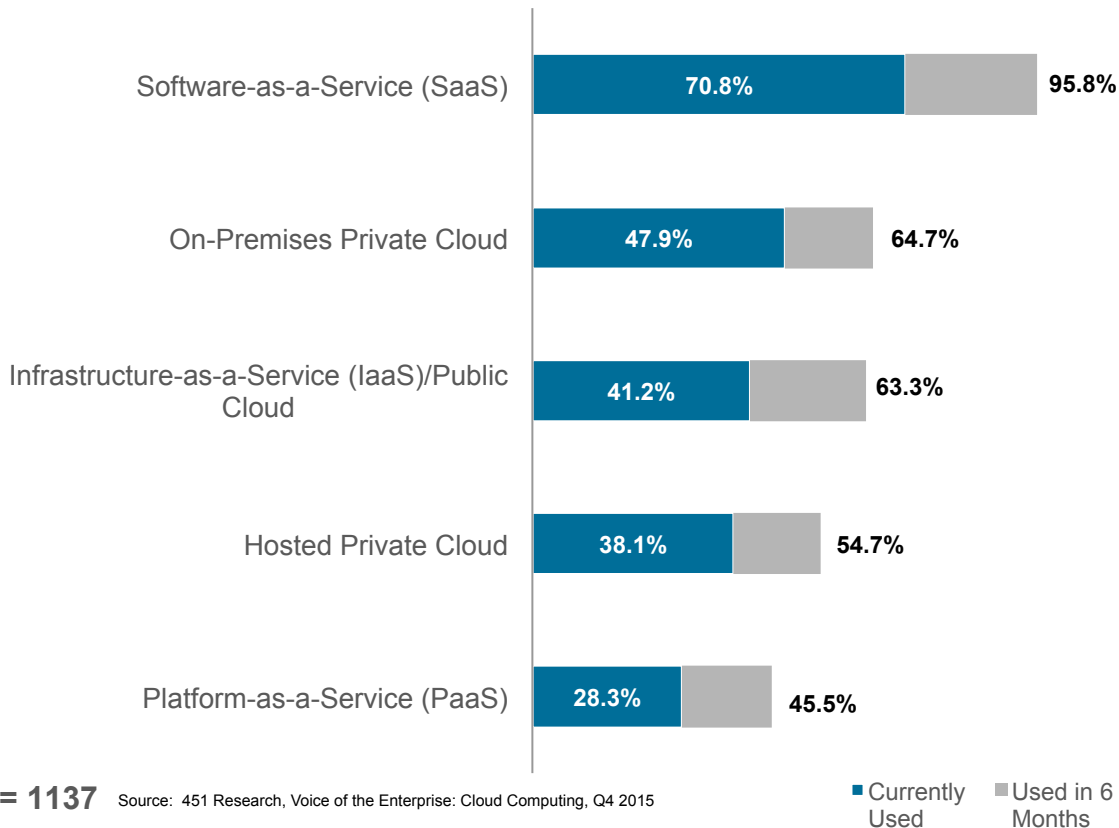
- Application package builds
- Container integration
- Microservice integration
- Cloud OS integration

Docker Registry 2.0: Architecture



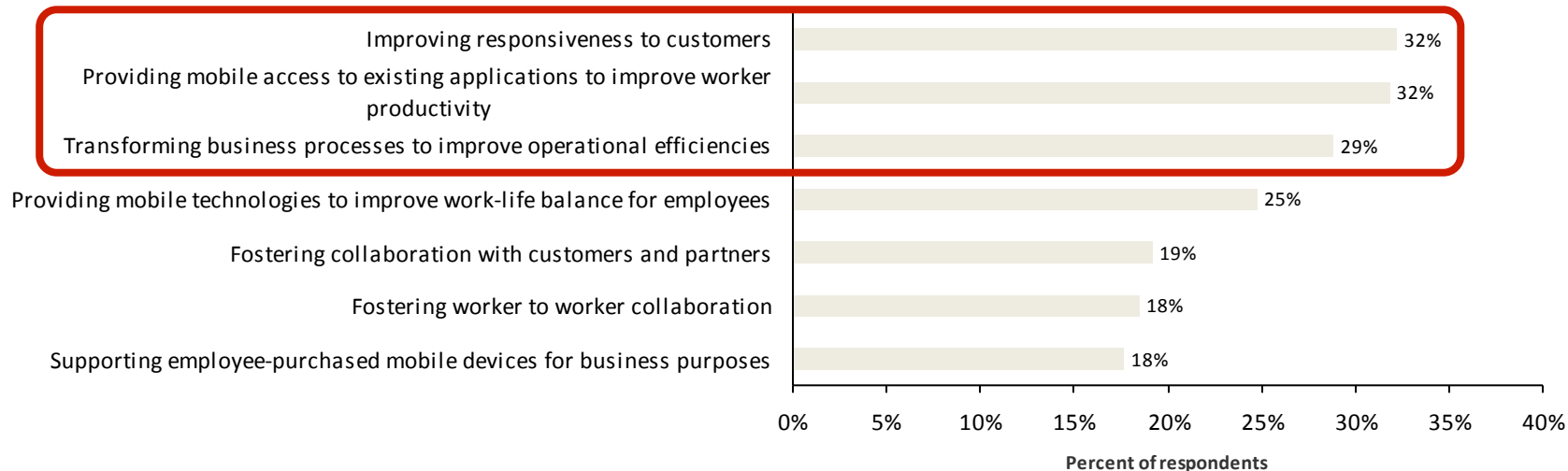
Investments in clouds....

Which of the following types of cloud services, if any, does your organization currently use and what will it use in 6 months?



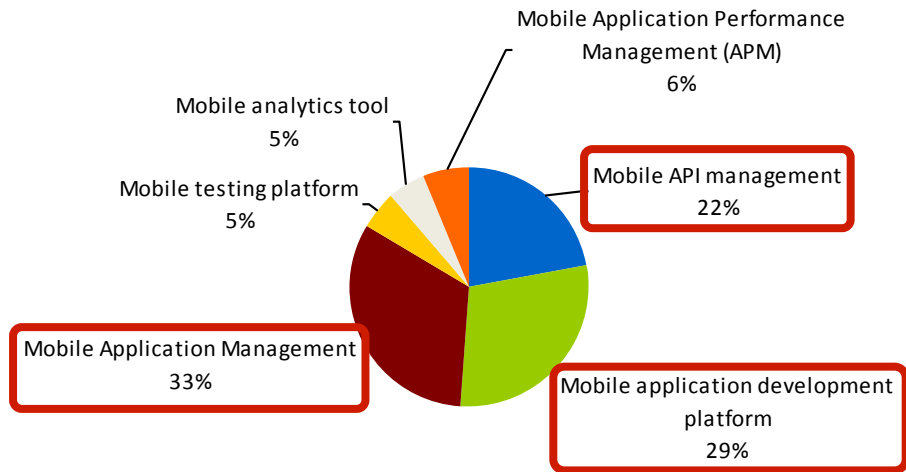
Drivers of investments in mobility...

In your opinion, which of the following activities are the biggest drivers for your company's investments in mobility solutions? (Please select up to two) (n=2027)



Most important investment priority for mobile apps project...

With regard to any planned mobile applications projects over the next year which of the following is the most important investment priority? (n=512)



APIs = common denominator to all IT innovation, BUT...



Unguided



 **Incomplete**



API Product Manager

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UX 'The Journey'

Sell-side, In-side, Buy-side

Who, What, How

Device

UI

Apps

Data

Processes

Infrastructure,
Services

Partners

Digital transformation technology stacks

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Processes

Key Performance
Indicators (KPIs)

Rules, Policies,
Governance

Process and
Collaboration
Orchestration,
Workflow

Analytics:
Real-time,
Operational,
Predictive,
Machine Learning,

Event Processing

Control Processes

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AppDev, DevOps

Continuous
Integration/
Continuous
Deployment

Software
Development Kits
(SDKs)

Build and
Orchestrate

Configuration
Management for
Provisioning

Monitor

Test Management
and Automation

Code Repositories

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Access,
Expose

Aggregate,
Virtualize

Profiling

Enrichment

Translation

Extract, Transform,
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Digital transformation technology stacks

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Integration

Message Queuing

iPaaS

Connectors

API Lifecycle
Mgmt., Catalog,
Gateway(s),
Portal(s)

Enterprise Service
Bus (ESB)

B2B
Managed
Service

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{API}

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{API}

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{API}

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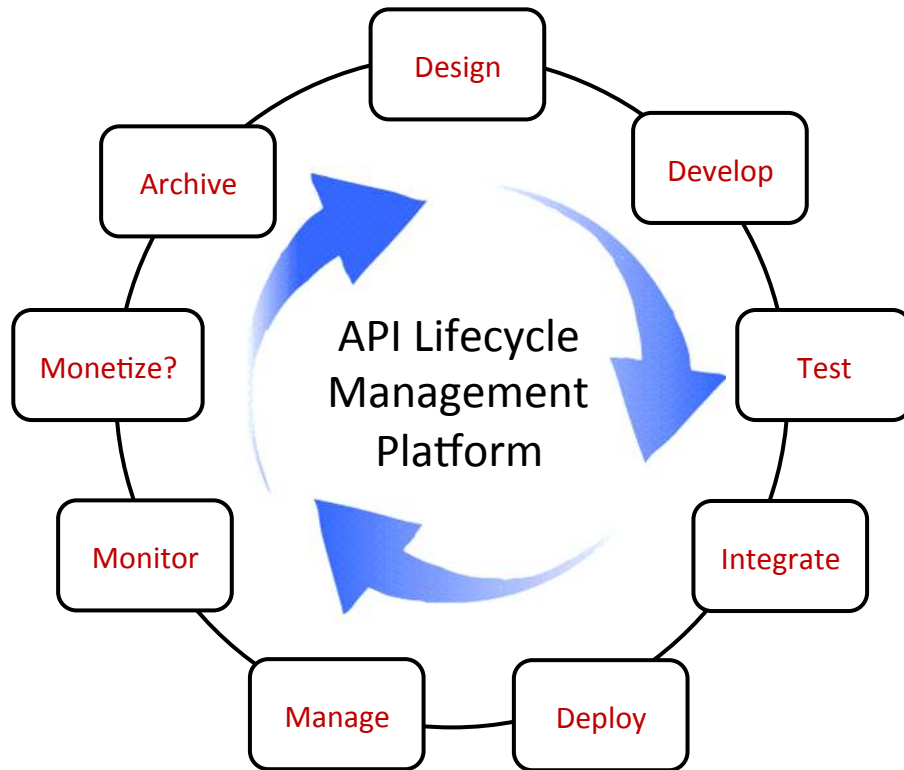
The API Anatomy and Lifecycle

Structure

- A protocol for communication
- Authenticate valid data exchange
- Structure requests
- Process operations and messages
- Return responses
- Handle errors
- Documentation, examples, SDKs

API contract

- The terms and conditions that govern use
- Purpose and function (business relationships)
- Messages
- Data models, validation rules
- Fees and terms for payment (optional)



Well-designed APIs promote developer use

API lifecycle management platform

API Developer Portal

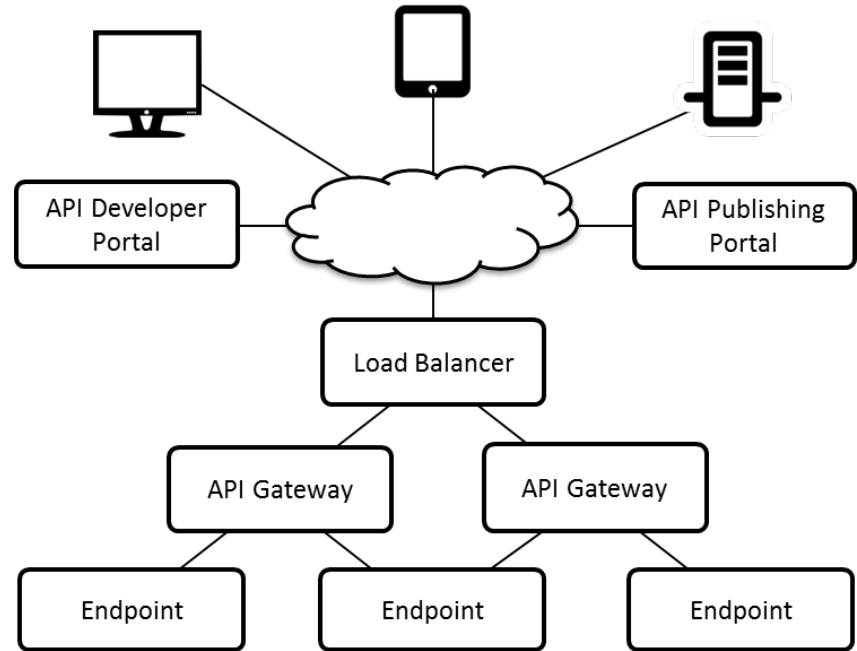
- Knowledgebase(s)
- Marketplace(s)
- Documentation
- SDKs

API Publishing Portal

- Discovery
- Publishing/download
- Subscription

API Gateway

- Security, identity, resource and access management
- Throttling (usage, network traffic)
- Event management, alerting, error handling
- Reporting, analysis (usage, performance, trends, traffic)
- Analytics (customer behavior, digital channel performance)



Best when integrated with Process, App, Data and Integration Stacks

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Summary, best practices: The Role of APIs in Digital Transformation

Know the audience

- Behavior, smarts

Its not just the customer journey

- Sell-side > In-side > Buy-side

Strategy = How!

- Know your business model

- Focus on How!

Well designed APIs = digital transformation accelerants

APIs enable 'journeys'

- Who – Device – UI – Apps – Data – Processes – Infrastructure/Services – Partners

APIs connect the technology stacks

- Process – AppDev/DevOps – Data – Integration

Add APIs to AppDev/DevOps lifecycle management practices

AnyPresence Background



- Digital transformation platform to help enterprises build APIs, cross-platform apps, and support developer ecosystems
- Leader in enterprise backend services platforms
- Former enterprise software executives from SAP, Oracle, Siebel, RIM
- Venture funded
- Headquartered in Reston, VA

CUSTOMER PROVEN



Pacific Gas and
Electric Company



Haier

JABIL

NYP



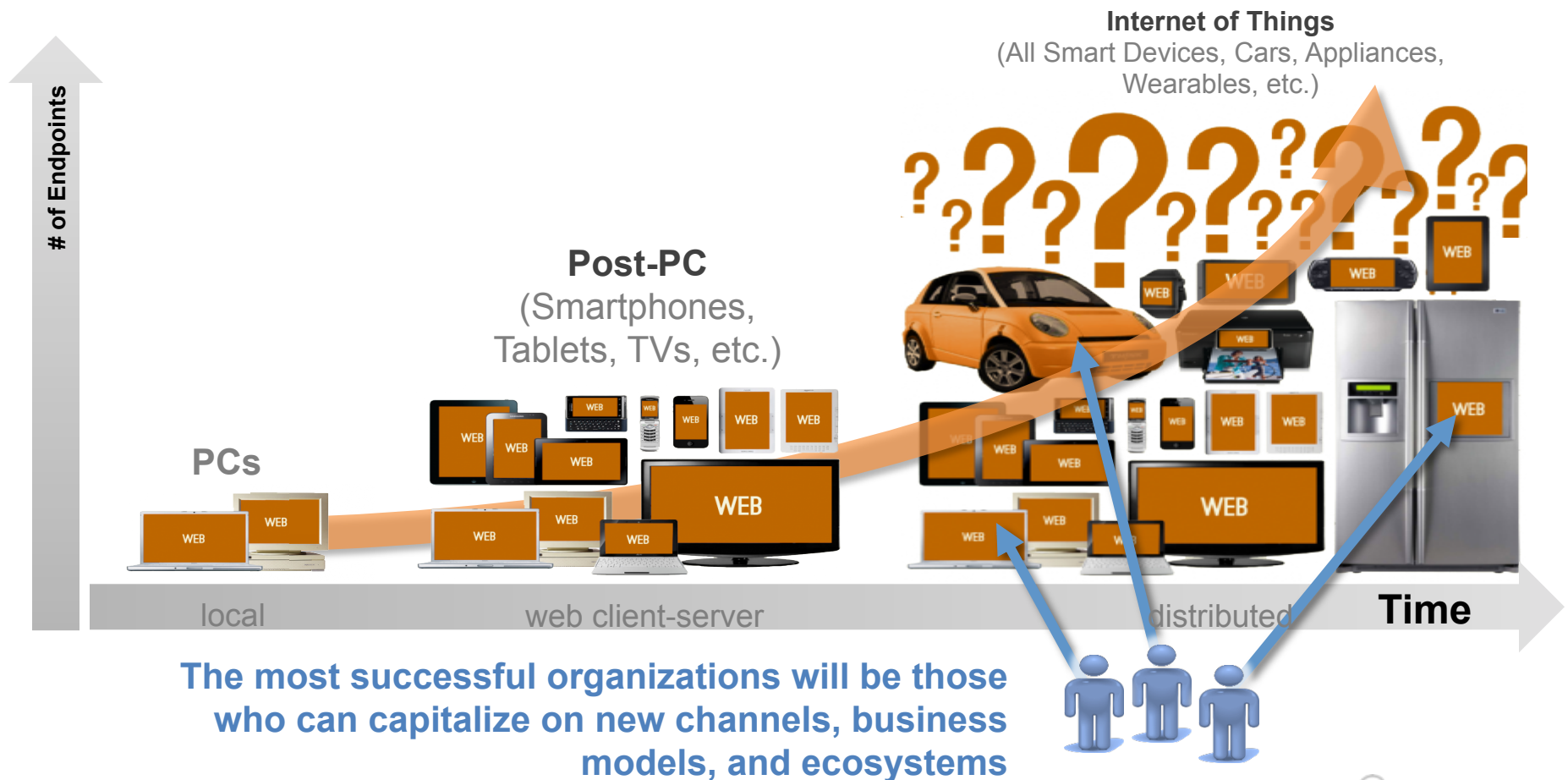
CONSISTENTLY RECOGNIZED FOR TECHNOLOGY LEADERSHIP

FORRESTER®

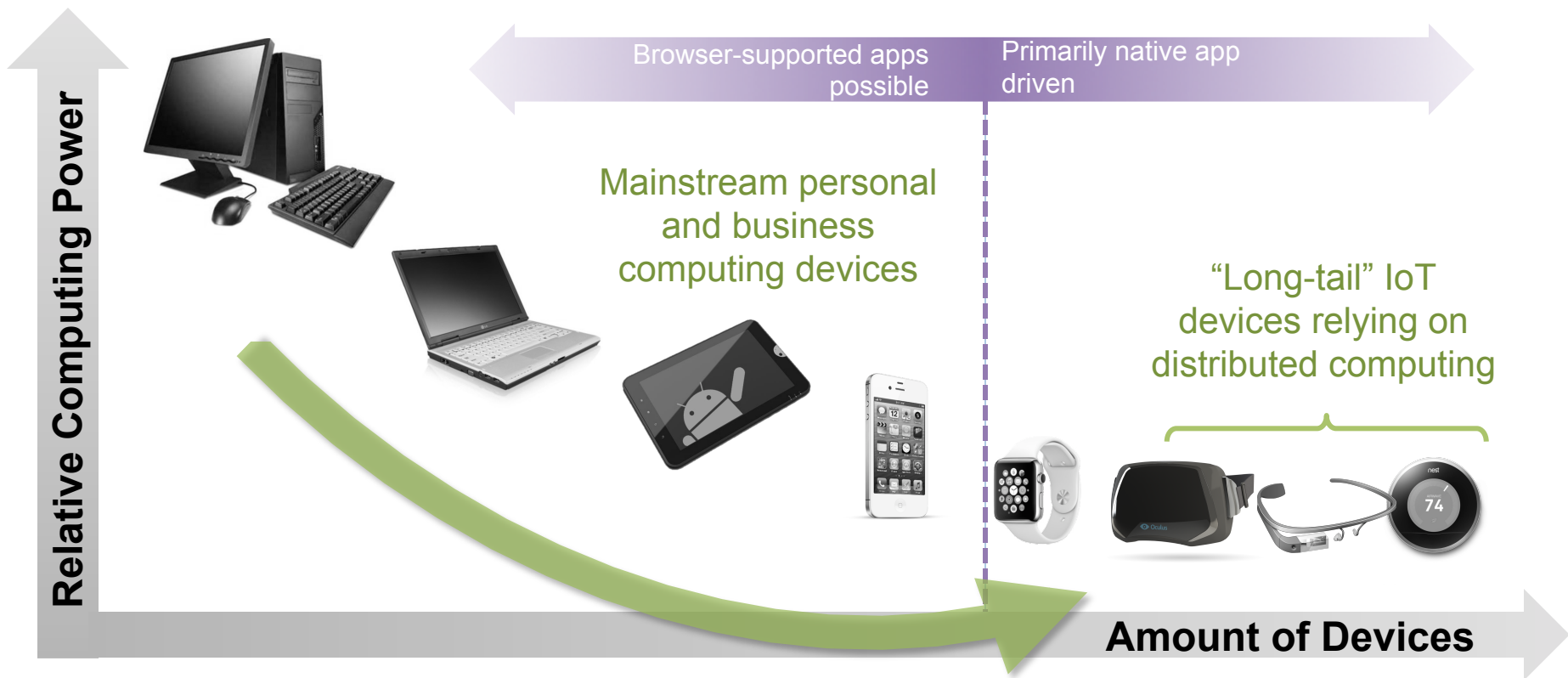
Forrester Wave
Leader



What is Driving Digital Transformation?



Forecast: More Fragmentation, Distributed Computing



Development Expectation Challenges

LESS
TIME



Development cycles down to 6-8 months or less, from 12-18

LESS
BUDGET



Development budgets not increasing to match cross-platform needs

MORE
COMPLEX



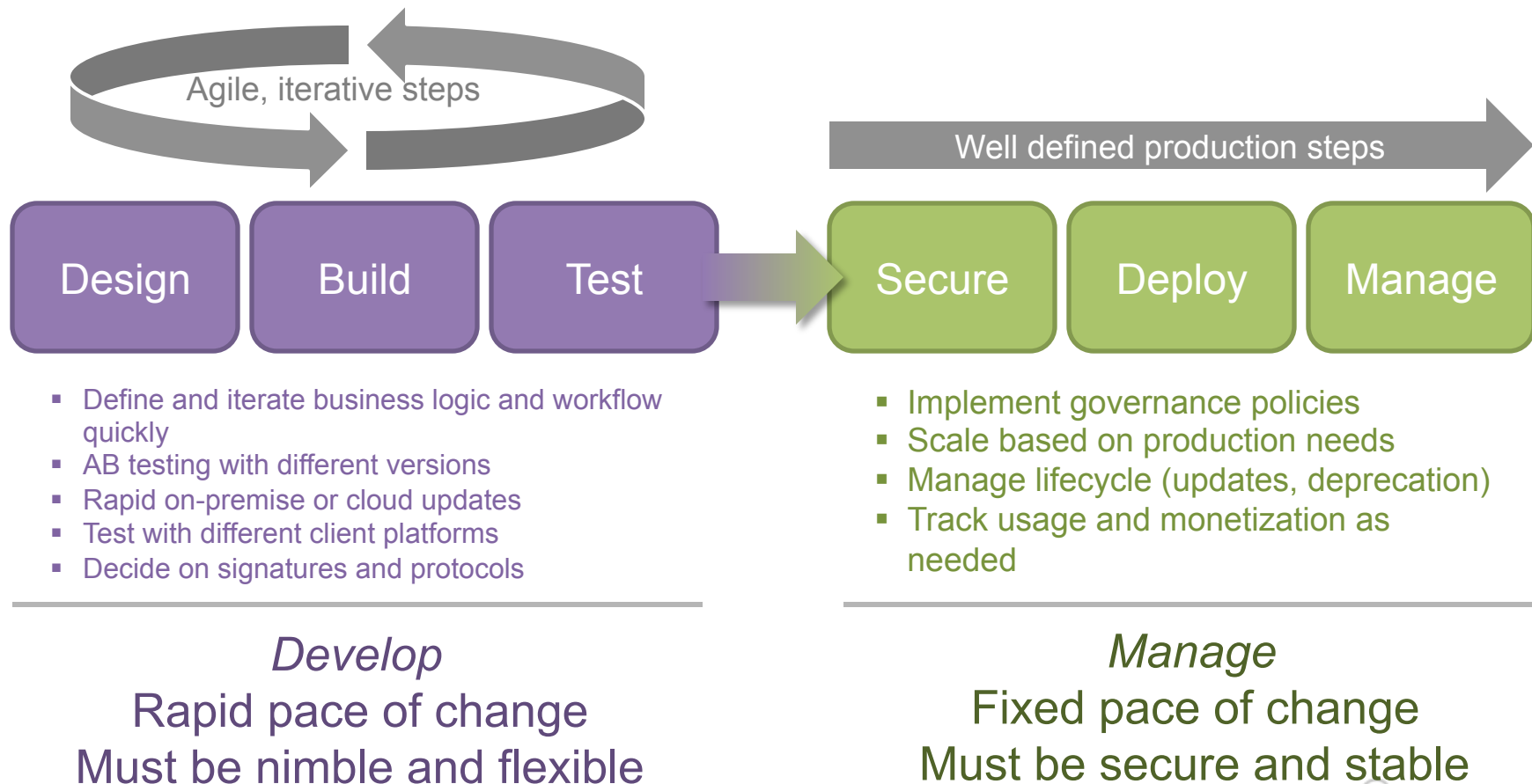
Complexity across **Front-end, back-end** and **secure, scalable integration**

MORE
DYNAMIC



Development, Design, Develop, Test all work on the same cadence: **Rapid Prototyping and Ongoing Updates**

API Development Process



The API Development Challenge

“I need some RESTful APIs for my app”

I can build them on my own, but that takes time and requires me to think about how to scale and manage them. Adds complexity and code liability to my app. I also may not be good at backend development.

I can use an MBaaS, but I won't have control over how the APIs are defined, and cloud-based MBaaS designers cannot connect to my systems behind the firewall or run locally on my laptop for quick development.

I can use an API management solution, but these are typically focused on governance, not development. My first order problem is building and testing good APIs, then I will worry about how to manage them.

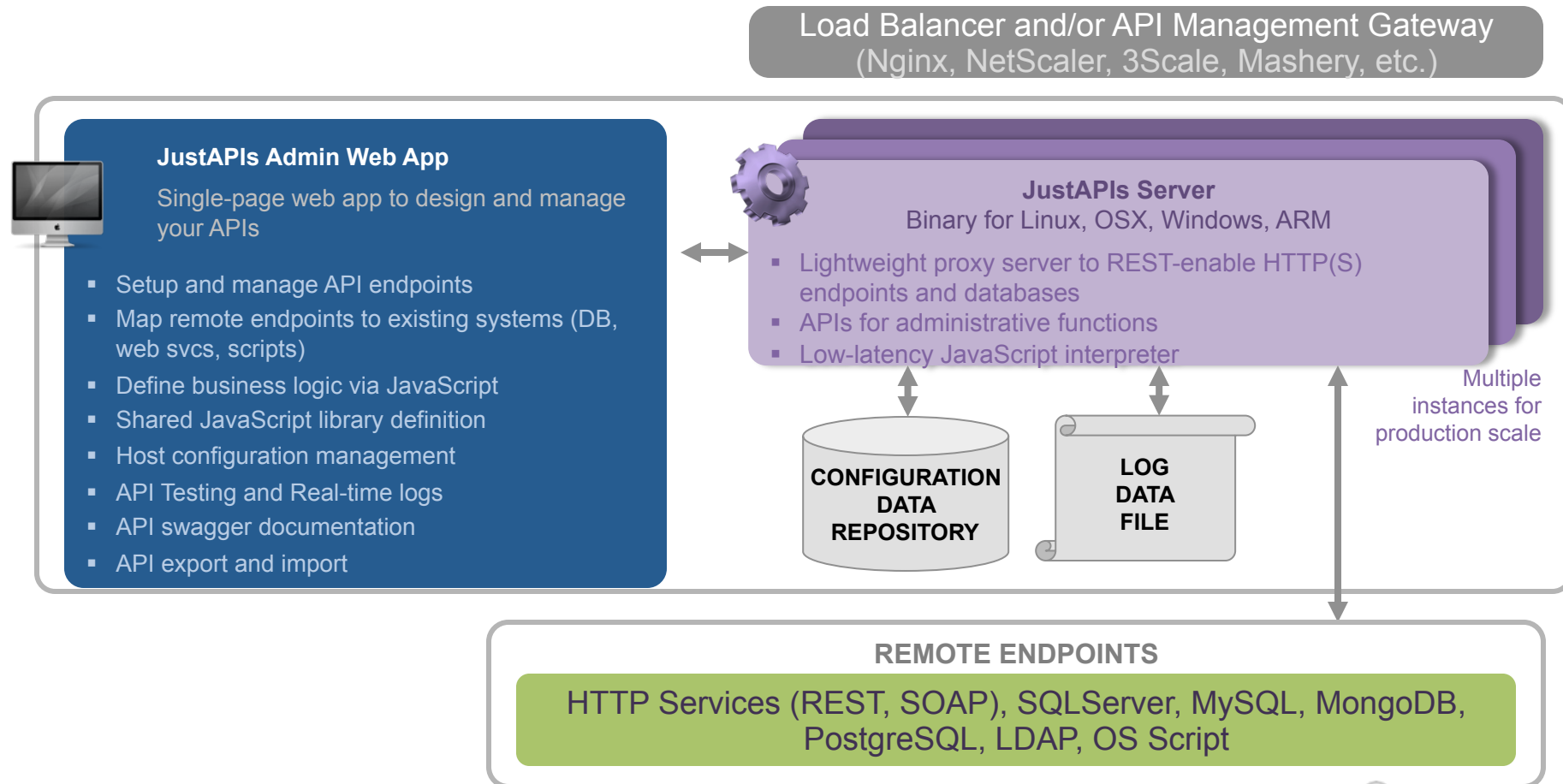
Must choose a solution that:

1. Enables me to define or prototype APIs quickly
2. Can run on-premise or on my local laptop, and migrate as needed
3. Is not expensive and doesn't take a long time to build and deploy



JustAPIs Demonstration

JustAPIs Architecture Overview



Rapid API Development Supports Multiple Use Cases

Use Case	Description
APP BUILDING USE CASES	
Create Modern APIs on Legacy Systems	Create proxy endpoints that invoke legacy HTTP services
Create APIs for App Development	Create proxy endpoints or new APIs required for mobile or web apps
Migrate Existing App Backend	Migrate your app backend using JustAPIs to simulate the existing backend APIs and route calls to a new backend. Helps to minimize client-side code changes.
INNOVATION USE CASES	
Rapid API Prototyping	Developers can run a local JustAPIs instance to quickly prototype APIs, perform A/B testing
API Simulation or Virtualization	Create APIs that mimic production systems or simulate future APIs (useful for IoT device simulation)
Enable Sandboxes for Hackathons	Enhance hackathon experience with sample data and simulated responses with customizable business logic

Summary

- Fragmentation in client-side platforms is driving the need for de-centralized application services
- APIs are the core building blocks of modern application services and “digital transformation”
- The ability to develop APIs in an agile manner is becoming a critical capability for all enterprises
- There are several productivity tools and vendors to help enable a strong API development competency





Thank You